



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

APR 15 2005

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTOR, NET ASSESSMENT
DIRECTOR, FORCE TRANSFORMATION
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DoD FIELD ACTIVITIES

SUBJECT: Establishment of an Investment Review Process for Defense Business Systems

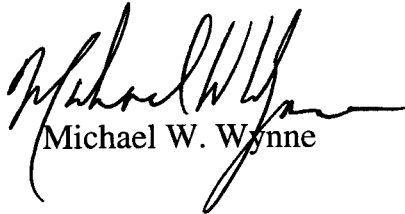
To formalize the authority granted in the Deputy Secretary of Defense Memorandum dated March 19, 2005, "Delegation of Authority and Direction to Establish an Investment Review Process for Defense Business Systems," I have determined that the following Investment Review Boards are necessary to review, approve and oversee the planning, design, acquisition, deployment, operation, maintenance and modernization of defense business systems that have the primary purpose of either Acquisition, Logistics, or Installations and Environment activities:

1. Due to unique nature of business systems within the Real Property and Installations Management business mission area there will be an Investment Review Board for Real Property and Installations Lifecycle Management. This investment review board will be responsible for the review and certification of defense business systems that have the primary purpose of installations and environment activities. This IRB will be chaired by Mr. Philip Grone and the existing Installations and Environment Governance Board (IEGB), or its successor, will serve as this IRB.
2. Due to the integrated and overlapping nature of business systems within the business mission area of Weapon Systems Lifecycle Management (WSLM) and Materiel Supply and Services Management (MS&SM) there will be a single integrated Investment Review Board for Materiel Supply and Services



Management and Weapon Systems Lifecycle Management. This investment review board will be responsible for the review and certification of defense business systems that have the primary purpose of acquisition or logistics activities.

I have asked the Special Assistant for Business Transformation to develop the charter for the combined WSLM and MS&SM board that will include membership, roles, responsibilities, and an initial schedule for this board, to be provided to me no later than April 30, 2005.



Michael W. Wynne